

Human Effectiveness Directorate

USAF Scientific Advisory Board 1999 S&T Program Review Training for Warfighting Thrust



Col Jerry Straw
Warfighter Training Research
Division



Technology Thrusts Foundation for Global Engagement



Warfighter **Training**

Crew System Interface

Bioeffects & Deployment & **Protection**

Prepare Integrate Protect

Sustain



Outline

- Challenges
- Vision/Mission/Goals/Objectives
- Assets
- Strategy
- Accomplishments
- Recognition
- Future Opportunities
- Briefing/Poster Selection
- Summary
- Program Briefings

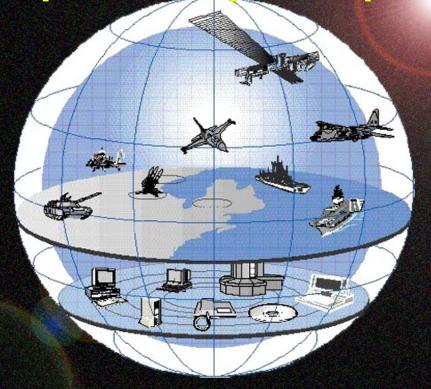


The Challenge

 Meet Warfighter Readiness Training Requirements

Support Expeditionary Aerospace Force

Concept



Global Battle Space Information Sphere



Readiness Training Constraints

Constantly growing...

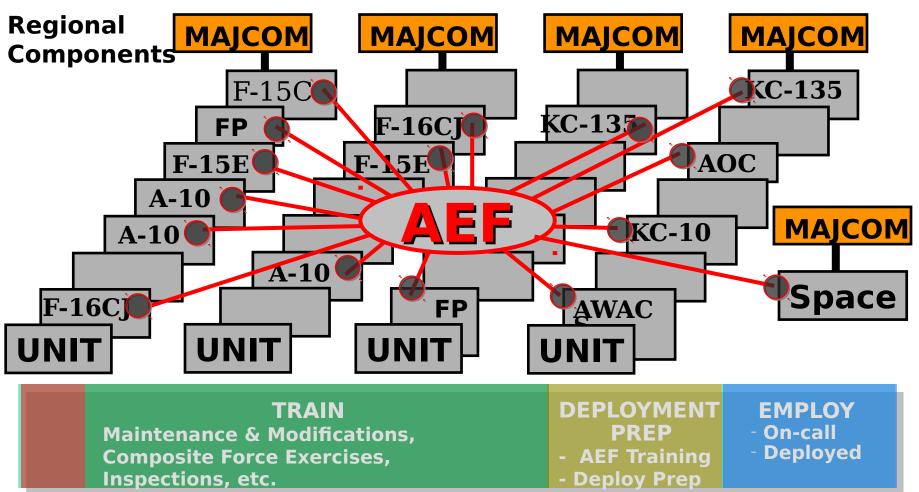


- Resources and funding... ranges, flying, time, etc.
- Equipment and personnel... airframe wear, opstempo, deployments, etc.
- Safety and security...
 live weapons
 employment, classified
 systems, etc.

... modern weapons and employment concepts require extensive airspace, large ranges, and more composite training opportunities



Aerospace Expeditionary Force Training Challenge



Distributed Mission Training Research and Development
Program

Expeditionary Air Force Enabler



Vision

Provide world's best training, ensuring warfighters have the skills to win







Mission

Research, develop, demonstrate, evaluate and transition leading edge technologies and methods to train warfighters



High Resolution Photo-realistic Databa

Peter Drucker: "The best way to predict the

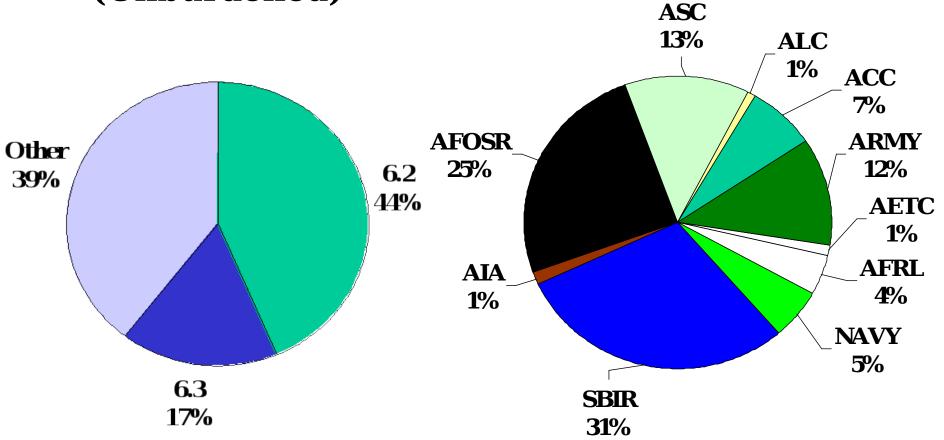
future is to execte it"



FY99 Funding

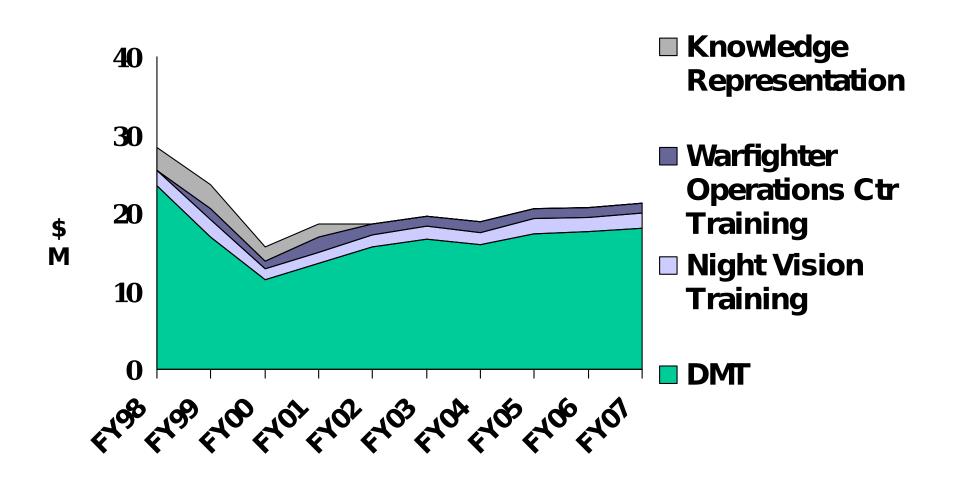


Other Funding





Warfighter Training Thrust





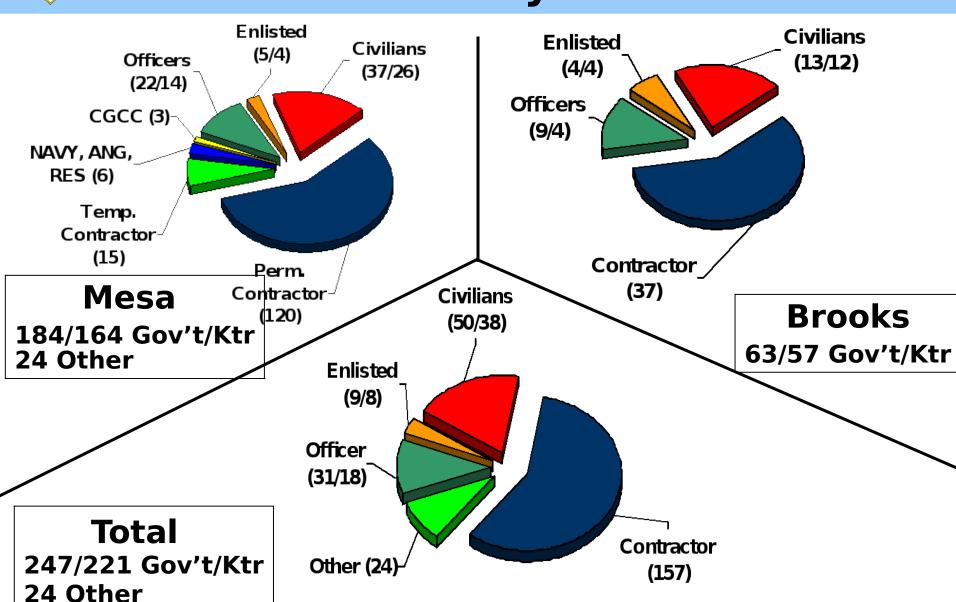
Return On Investment

AF SPENDS HEAVILY ON TRAINING

- Cost to Produce an Experienced Pilot (9 Yrs)
 - F-15C \$8M
 - F-16C \$4M
 - B-52H \$9.1M
 - C-141B \$3.1M
- ≈ \$7B/yr Continuation Training
 - 12,600 Pilots (9,000 Flying)
 - ≃ 200 sorties / yr
 - **2** \$4K / sortie
- Current \$20M / yr DMT-A R&D Investment (Less Than .0025 of AF Training Investment) Can Conservatively Generate 10% Savings = \$700M / yr



Warfighter Training Research Facility Workforce



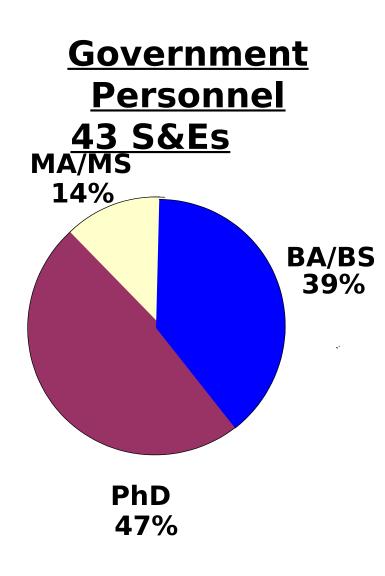


Top Performer Recognition

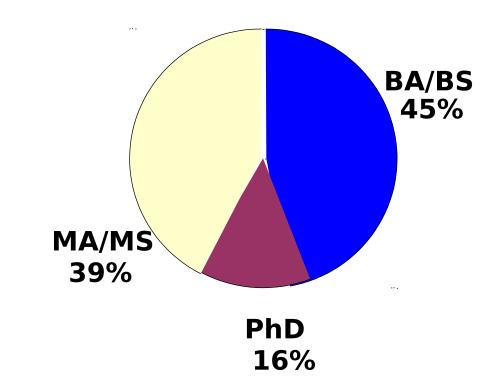
- Dr. Winston Bennett
 - 1999 APA Early Career Award
 - 1999 AFRL Harry G. Armstrong Scientific Excellence Award
- Dr. Kurt Steuck
 - 1999 VP Gore Hammer Award for Re-inventing Government
- Dr. Dee Andrews
 - 1999 Elected to Fellow in the U.K.'s Royal Aeronautical Society
 - 1998 Elected to Fellow in the Human Factors and Erg. Society
- Drs. Crane, Sorensen & Bell
 - 1997 Federal Lab Consortium Award for Excelling in Tech Transfer
- Dr. Bob Nullmeyer
 - 1997 Best Paper Award, Interservice/Industry Training Systems and Education Conference



HEA S&E Education Levels Brooks/Mesa



On-site Contract Personne 95 S&Es





Government Disciplines

- Instructional Psychology
- Physics
- Optics
- Electronic Engineering
- Mechanical Engineering
- Physiology
- Aviators
- Operations Research
- Security Specialist

- Industrial/Organizational Psychology
- Experimental Psychology
- Cognitive Psychology
- · Flight Surgeon
- Aeronautical Engineering
- Computer Science



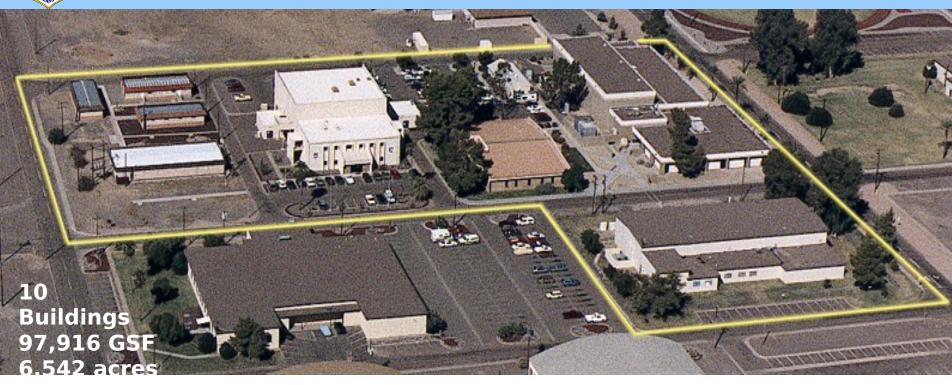
Additional On-site Contractor Disciplines and Capabilities

- Simulation Networking
- Statistical Analysis
- Biomechanical Engineering
- Ergonomics
- Operations Research
- Aerospace Medicine
- Multimedia Graphic Design
- Constructive Modeling
- Simulation Fabrication Specialists

- Image Generation Engineering
- Visual Display Engineering
- Educational Psychology
- Modeling and Simulation
- Instrumentation
- Human Vision
- Systems Engineering
- Mathematics
- Internet/Intranet



Mesa



Main Buildings

Bldg 558 - 28,541 gsf - Development

Bldg 560 - 9,600 gsf-

Bldg 561 - 30,666 gsf-

Bldg 562 - 4,400 gsf -

Bldg 570 - 17,283 gsf -

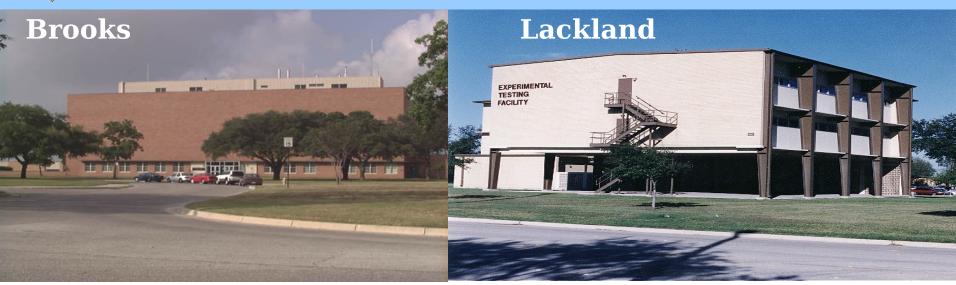
Building Function

NVD, A-10/F-16

Contractor Office/Admin
DMT Testbed & Gov't Office
Raytheon Offices
NVG, CGCC, Visual Lab,



Brooks/Lackland AFB Facilities



Main Buildings (Brooks)

Bldg 125 - 11,130 gsf

Bldg 130 - 2,440 gsf

Bldg 170 - 8,000 gsf

Lackland Bldg B9020 - 25,000gsf

Building Function

Combined Lab/Admin Space AVATAR Administrative Space

Combined Lab/Admin Space C3STARS & Virtual Lab

Building Function

Combined Lab/Admin Space 8 testing bays/250 comp



Facility Use By Outside Organizations-FY99

AGENCY	FUNDING		FACILΠΥ	%USE
XO	\$	30,000	DMT TESTBED	4%
ACC	\$	187,169	DMT TESTBED	4%
DMSO	\$	82,700	DMT TESTBED	6 %
JSF	\$	640,000	DMT TESTBED	8 %
AFRL	\$	967,263	DMT TESTBED	6 %
ACADEMIA(ASU)	\$	-	DMT TESTBED	6 %
INDUSTRY	\$	300,000	DMT TESTBED	6 %
ACC	\$	993,000	PREDATOR TESTBED	50%
ASC	\$	1,251,356	NVG	5%
USNAVY	\$	1,174,330	NVG	20%
AFRC	\$	2,835,000	A-10 TESTBED/CMS	66%
SM-ALC	\$	1,440,344	A-10 TESTBED	33%
ANG	\$	22,800	A-10 TESTBED	1%
AETC	\$	3,125,100	CRM	0%
ESC	\$	250,000	CLT SOFTWARE	0%
OO-ALC	\$	120,000	B52 WST SOFTWARE	0%
USARMY	\$	1,735,000	TRAINING SOFTWARE	0%
TOTAL	\$	15,154,062		
			TOTAL EXTERNAL USE	40%



Core Competencies

 Theory and Science of Learning and Instruction

Methods for Development and Evaluation of Warfighter Training

Tools and Technologies for Training for Warfighting



Strategy

- Collaborato ry
- Testbed
- Partnerships



Collaboratory

- Government, academia and industry partnership
 - Leveraging partner's funding and capabilities
- Industry and academia view lab as a shared testbed enabling them to try new technologies and methods
- Industry brings equipment, expertise and funding
- Protection of proprietary and intellectual information and technology is key
 - Non-disclosure agreements, and on special occasions "rope off" part of the testbed



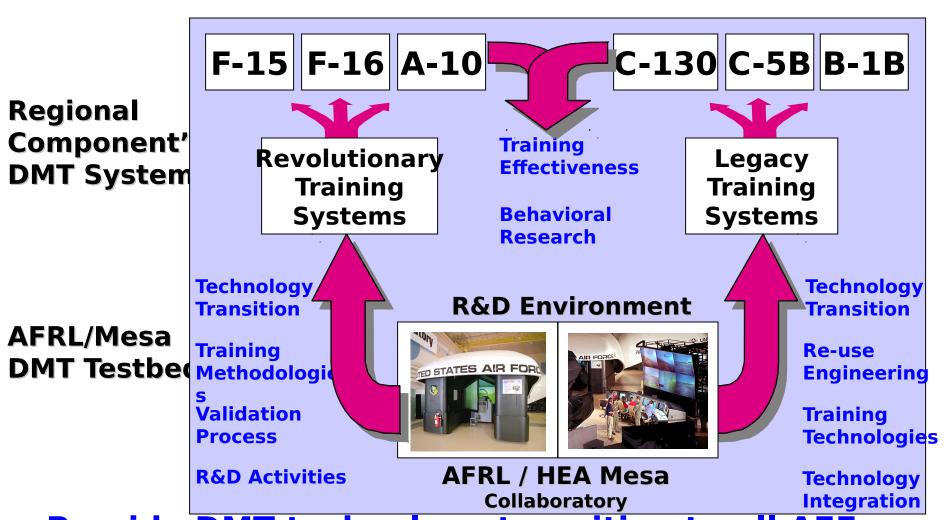
Sample of Collaboratory Partners (Total 25)

- Raytheon, Boeing, Lockheed-Martin
- Evans and Sutherland
- Silicon Graphics
- MultiGen/Paradigm
- Motorola
- Aechelon
- Arizona State University
- SAIC
- Original Sim
- GTE
- Advanced Training Systems Inc.
- CEOS

Critical Mass of Intellectual Expertise



Testbed as an S&T Engine



Provide DMT technology transition to <u>all AEF</u> customers



Leveraging Industrial Partners

Company	Contribution
Amount(\$K)	
Paradigm	Databases
53	
Aechelon	Databases 150
CACI	Eng Support
25	
EDL Displays	Displays
15	
CGCC	Graphics Computers
32	
Barco	Projectors
125	
Lockheed Martin	IG's/Database
3,160	

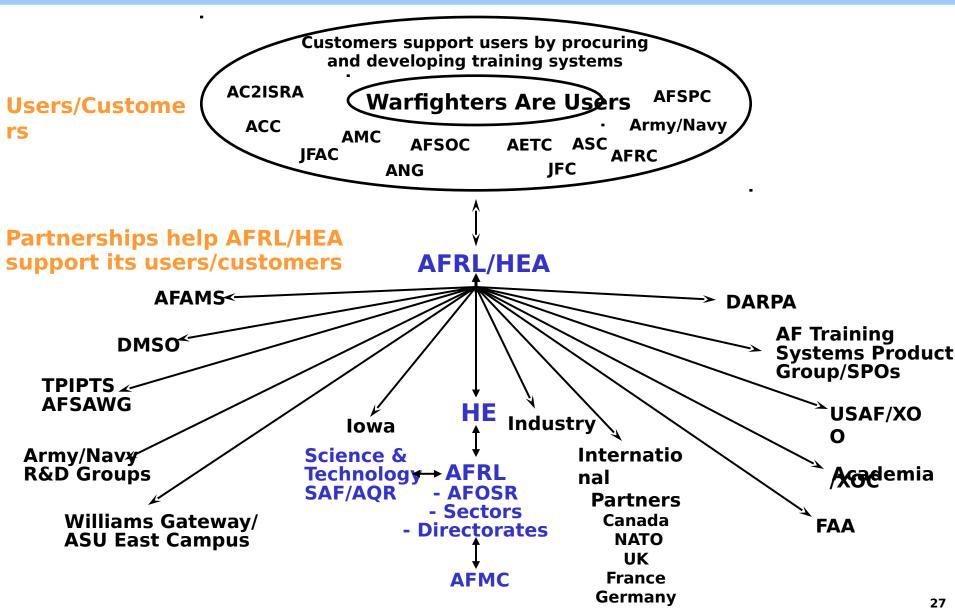


Agreements & Contracts

- **6 Inter-Agency Agreements**
- **8 On-Site Contractors**
- **6 Off-Site Contractors**
- 9 Phase I SBIRS
- 10 Phase II SBIRS



Division Partnerships





Warfighter Training Thrust







Capability

Provide Agile Combat Support AFT 6

Goal

Advance state of the art in education and training technologies and methods to enable an expeditionary aerospace force

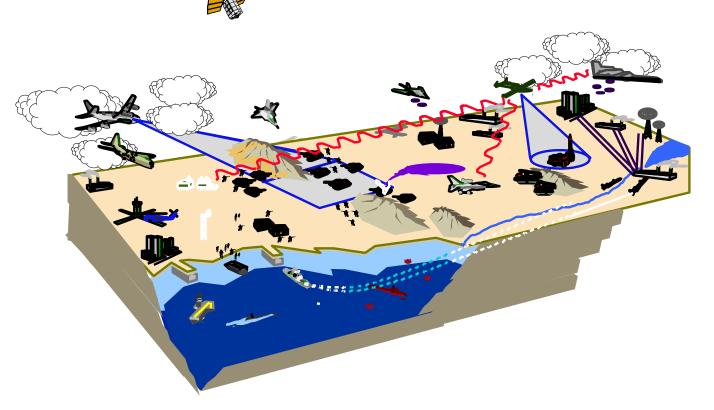
Objectives

- Develop, validate and transition Distributed Mission Training (DMT) technologies, strategies and methods for flying, space and information operations, command and control, and force protection
- Produce Night Vision Training System which will reduce night vision flying accidents by 25% over five years
- Increase Command and Control training effectiveness by 50% over the next ten years
- Provide training technologies and methods for UCAV platforms, and define operator selection criteria



DMT Training Environment

Live - Virtual - Constructive Entities



Mission: Provide combat and combat support forces a realistic environment, capable of supporting the entire spectrum from individual training up to campaign-level mission in



Sub-Thrusts

 Knowledge Representation Technology

R&D to develop, integrate, demonstrate, validate and transition distributed C2 training and performance improvement technologies through an open, collaborative research and development environment supported by DoD, industry and academia.

Night Vision Device Training

A Defense Technology Objective (DTO) with USN/USMC sister service participation exploring all areas pertinent to providing sensor-aided night fighting capability.

Distributed Mission Training

R&D of a shared, scaleable training environment comprised of live, virtual, and constructive entities that allows warfighters to affordably train in a realistic, fully integrated environment, capable of supporting the entire training spectrum from individual training Through campaign-level mission rehearsal.

 Warfighter Operations Center Training

Empirically and analytically based research examining the best way to train personnel who man and operate command and control nodes such as Air, Wing and Squadron Operations Centers, producing practical prototypes for Operations Center Training.



Supported Air Force Tasks (AFTs)

- Lethal Precision **Engagement**
- Non Lethal **Precision Engagement**
- · CSAR

- Provide Airlift
- Provide Air Refueling
- Provide Spacelift
- Provide Air **Expeditionary Force**

- Strategic Global **Attack**
- Counterland
- Countersea
- Special **Operations Forces**
- **Employment**

Provide Counter Air

Superiority

- Provide Counter Space
 - Provide **Information Operations**

- Andreness & Command Air & Space Superiority Precision Information
- **Engagemer** Rapid

Global **Mobilit**

Agile Combat Global Engagementsuppor

- **Provide Capability to Ready the Force**
- Provide Capability to **Protect the Force**

QUALITY PEOPLE

Provide Command and Control itary Operations



Provide Command and Canter operations 31



Accomplishments

Air Force DMT Integrated Process Team (IP) AIR FORCE **COUNCIL** AFRL/CC is a member of **Air Staff** Senior Steering Group AIR FORCE **MAJCOMS BOARD AC2ISRC** NFIP SAR **Battle Labs** Qutsourcing & Privatization Personnel & Training **Col Straw is** Installation Support a member of **Defining User** Information Dominance Global Mobility O-6 DMT IPT Air Superiority
Power Projection Requirements **PANEL IPT OPFOR** AFRL/HEA Co-chair AIA **Technology & Mr Cicero Innovation Working Groups Working Group** Tech & **Ops & Tng Architecture** Acq & Security ACC / DOT **Innovation** Resources Mgmt **TBD Maj Good Maj Good AFCIC AFRL/HEA ASC / YWI Capt Barbier Capt Barbier** Maj Good (chair) **Maj Good Capt Barbier**

> Capt Barbier Mr Cicero

32

TSqt Lambert



Accomplishments





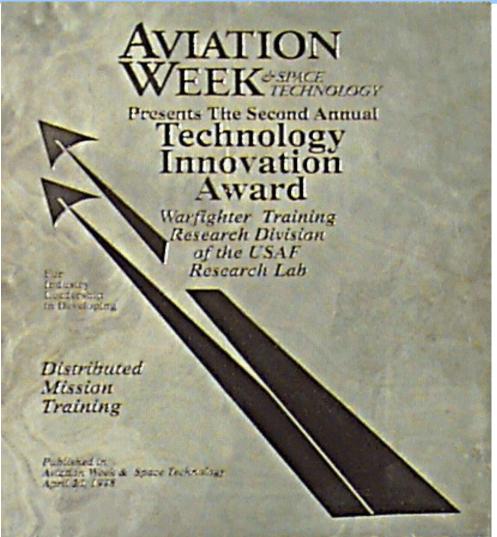
Distributed Mission Training



- Warfighter Acceptance of DMT
 - ACC CTSS
 - Flight-Lead Upgrade Training
- AFA Convention
- NVTS Transition to Marines AV-8
- Cockpit Lighting Systems
 - Deployed for Kosovo
- MLM Interim Certification
- DMSO Sponsored Advances in HLA Real-Time High Fidelity Simulation
- AN/ALR-69 RWR Simulation
 - True bit-wise compatible



Recent Awards for DMT S&T Program



1998 Aviation Week & Space Technology

1999

Red River Valley (Vietnam)
Fighter Pilot's Association
Award for Outstanding
Contribution

to the Warfighter

Training Systems Product Group Team Performance Excellence Award for Air Force Association 50th

Anniversary Demonstration

"My hope is the Air Force will support Colonel Jerry Straw's AFRL team. They are the most creative training developers in the business."

Institute for Def Analysis/Sim Center Neale Cosby



Future Opportunities

- Expanding DMT to space, information, command and control, force protection and ultimately other support areas
- Growing International Involvement
 - NATO Canada Australia New
 Zealand France Germany United
 Kingdom



Presentation Topics Representative of Thrust Elements

Knowledge Representation <u>Technology</u>

- •Training Research for Automated Instruction
- Distributed Information Environment for C2 Training & Operational Readiness

Distributed Mission Training

- Control System Development
- Cueing (Sensation, Perception, Deliberation, Action, Interaction)
- Event Management
- Performance Feedback/Measurement
- Training Strategies/Methods Evaluation
- Training Strategies/Methods Research

- C4ISR Systems
- Image Processing (C2, Real Time Data Fusion)
- Real Time Intelligence Data Fusion
- Data Links
- High Level Architecture (HLA)
- Multilevel Security (MLS)
- Networks
- Image Generators (IGs)
- Visual Displays
- Computer Generated Forces
- Correlated Multi-Spectral Data Bases
- Semi-Automated Forces
- Synthetic Environments
- Weapons Effects Modeling
- Threat systems
- Crew Resource Management
- Space Training

Programs Covered by Briefing Programs Covered by Poster



Presentation Topics Representative of Thrust Elements

Night Vision Device Training

- Perceptual Effects & Training
- Courseware Development
- Sensor Simulation
- Night Ops Human SystemIntegration
- •Image Generators for Night Vision Devices
- Correlated Multi-Spectral Data Bases

Warfighter Operations Center Training

- Warfighter Operations Center -Training and Performance Support
- Event Management
- Performance Feedback/Measurement
- Training Strategies/MethodsEvaluation
- Training Strategies/MethodsResearch
- C4ISR Systems
- Multilevel Security (MLS)
- Network
- Visual Displays

Programs Covered by Briefing Programs Covered by Poster



Central Theme of Thrust

Provide World's Best Training Ensuring Warfighters Have the Skills Needed to Meet Readiness Requirements Make AF Warfighter Training:

- More Effective
- More Efficient
- Integrated across the DoD and with allies
- The peacetime equivalent of war



Summary

Readiness Depends on TRAINING

- AF Invests Over \$10B / yr. for Warfighter Training
 - DMT Technologies and Methods Provide Significant ROI
- DMT Concept Accepted Across AF Domains
 - Significant Technical Issues Remain
- Workforce highly experienced in basic and applied training research has significantly impacted aircrew training--must now apply that experience information operations, space and force protection
- Collaboratory strategy allows leveraging across military, industry and academia



Training for Warfighting Thrust Briefing to SAB

Final Questions



Interagency Agreements

- MOA with ANG AFRES TEST CENTER R&D for Tactical Aircrew Training
- MOA with NAVTRASYSCEN, USARI, NASA, and the FAA - Aircrew Coordination, Human Factors Research and Training
- MOA with ACC and AFRES Operating Location at Luke AFB, AZ
- MOA with NAWCTSD Low-Cost, Helmet-Mounted Displays for Night Vision Goggles
- CONOPS with ASC/YW Training Systems Product Group Working Relationship



Contracts (Mesa)

- On-Site Contractors
 - Warfighter Training Research (Raytheon, Boeing, Lockheed-Martin)
 - Technical Research Support Services (Operational Technologies)
- Off-Site Contractors
 - Information Technology Needs Assessment (IJOA) San Antonio, TX
 - Microlaser R&D (Evans & Sutherland)
 - Networked Training Center (Lockheed-Martin)
 Luke AFB
 - Advanced Instructional Training Strategies (Tuskegee University, HBCU)



Contracts (Brooks)

On-Site Contractors

- Training Research for Automated Instruction (TRAIN) - Galaxy Scientific, Inc.
- Cognitive Process Modeling Affiliated Computer Systems (ACS)
- Instructional Technologies for Intelligent Training
 Systems Global Information Systems
- Computer Data Systems Metrica, Inc.
- Intelligent Training Development Support -Command Technology, Inc.
- Team Communications/AWACS Human Interfaces Veridian Inc.

Off-Site Contractors

- Simulators in Intelligent Environments -University of Southern California
- Intelligent Instructional Design Methodology and Distance Learning - Mei Technologies



HEA Phase I SBIRs (9)

- Training for Space Operations Using a Distributed Training Environment - Sytronics, Inc
- Collimating Display Screen for Simulator Displays -Physical Optics Corp.
- An Intelligent Training Management System (ITMS)
 Stottler-Henke Assoc
- Preparing the U.S. Air Force for Operations Other Than War - Klein Associates, Inc.
- Tools/ Asss Hum Warfighter Perf Readiness & Dist Joint AC Tng Eff - Micro Analysis & Design



HEA Phase I SBIRs

- Streamlined, Scenario-Based Meth for Eval Distributed Team Perf - Aptima Inc
- Modeling and Simulation of Less Than War Scenarios - McDonald Research Associates
- Training for Space Operations Using a Distributed Training Environment - 21st Century Systems, Inc
- SNOWCAT: Scenario knowledge Capture for Cog Analysis-based Tng - Modus Operandi Inc



HEA Phase II SBIRs (10)

- Full Color Helmet Mounted Display Laser Power Corp
- Decision Support System to Enhance
 Performance in Decision Making Teams 21st
 Century Systems, Inc
- System to Enhance Team Decision Making Performance - Aptima, Inc
- Full Color, High Definition Head Mounted Display for Pilot Training - MicroVision, Inc
- Elec-Assisted Ground Based Learning Environment (EAGLE) CHI Systems



HEA Phase II SBIRs

- Automated Player Control Station Distributed Simulation Tech, Inc
- Intelligent Data Mining Agent for Rapid and Optimal Deployment of Warfighting Knowledge -Knowledge Analysis Tech/Usability Inc
- Continued Development of an Instructor's Associate for Rating Aircrew Skills - InterScience America
- Internet-based Distributed Team Performance Assessment Technology - Research & Dev Corp
- Architecture and Infrastructure/Framework of Java Tools for Adaptive, Collaborative, Distributed Webbased Training - PLS International